**Mission**

Mercy Ships follows the 2000-year-old model of Jesus, bringing hope and healing to the world’s forgotten poor.

**Vision**

Mercy Ships uses hospital ships to transform individuals and serve nations one at a time.

**Values**

Following the model of Jesus, we seek to:
- Love God
- Love and serve others.
- Be people of integrity.
- Be people of excellence in all we say and do.
A mother smiles in anticipation of her daughter receiving a surgery to repair the bilateral cleft lip. Francina | 18 months | Madagascar
Dear Friends,

This past year was one of transition and flexibility. In the first half of 2014, the Africa Mercy’s dedicated crew served the people of the Republic of Congo. The deployment schedule of our hospital ship for the second part of the year was affected by the Ebola virus, which, according to the World Health Organization, has infected over 25,500 people. Our fall field service was originally planned for Guinea, which was one of the affected countries.

Our Board and senior management team investigated several field service alternatives and contingency plans. Our number one priority is the safety and security of our crew and patients. Our decision was to sail the Africa Mercy to Madagascar, the world’s fourth-largest island nation. The health outcomes there are similar to our experiences in West Africa. The country ranks in the lowest development tier in the UNDP Human Development Index.

The voyage from West Africa included a stop in South Africa to mobilize our staffing and supplies for the upcoming outreach. On October 28, our more than 400-member crew received a very warm and enthusiastic welcome. On the opening day at the screening center in Toamasina, over 2,000 patients and caregivers stood in lines stretching several city blocks. The ship’s delayed arrival resulted in a shortened field service in Madagascar – eight months instead of the usual ten months. During 2014, which included the last half of the field service in the Republic of Congo and the first two months of the field service in Madagascar, our team performed a total of 1,778 surgeries, 12,597 dental procedures, 6,259 eye evaluations, and 2,555 medical consultations.

Last year was also a time of leadership transition for Mercy Ships. Donovan Palmer was named Group Managing Director for Mercy Ships by the International Board. Donovan had been the Managing Director of the Africa Mercy for the last several years. Roland Decorvet, the former chairman and CEO of Nestlé in China and a Mercy Ships International Board director, agreed to serve as the ship’s new Managing Director.

Our vision is to expand our service to the forgotten poor in Africa. Accordingly, we have commissioned the construction of a second “Africa Mercy-class” hospital ship. The new ship would serve alongside the Africa Mercy, more than doubling the hope and healing that changes lives. We have signed a shipyard contract and have moved forward with the design and fundraising for this purpose-built hospital ship. We expect its first field service will be in 2018.

On behalf of the board and our selfless staff and crew who dedicate their skills and talents to serving with Mercy Ships, I thank you for your support and commitment for expanding our impact on precious lives.

Sincerely,

Myron E. Ullman, III
Chairman of the Board
Mercy Ships International
Vanya, with her newly straightened legs, walks up and down the dock hand-in-hand with her mother.

Vanya | age 10 | Madagascar
Dear Friends,

2014 was a year where we could see God was obviously ahead of us!

In the gospels we read of the woman with an issue of blood. She touched Jesus’ garment and was made whole. When we arrived in Madagascar for the Field Service, we learned Madagascar has a waiting list of 50,000 women who suffer from childbirth-related injuries. Obstetric fistula surgery has been a Mercy Ships specialty for more than 13 years! We performed the needed surgeries, as well as developed a program to train local ob-gyn surgeons to enable them to offer this much-needed service.

The Malagasy Minister of Health, Professor Andriamanarivo, visited the ship and remarked, “There’s a major gap between saying something and doing it. You are actually doing Jesus’ work, not just talking about it.”

What a wonderful tribute to the heartbeat of Mercy Ships – the commitment to follow the 2000-year-old model of Jesus. The Good News is
shown through the healing touch of a doctor or nurse, through the calloused hand of a maritime engineer, through the hands preparing food in the ship’s galley, through the generosity of a donor, through faithful prayers . . . through all gifts of selfless service.

In this Annual Report, you will read stories of patients who have been touched by that commitment. They have experienced the life-transforming power of mercy.

Great days are ahead as we continue to follow the model of Jesus,

Don Stephens  
President/Founder

Don Stephens greets a potential patient with a large maxillofacial tumor in the line. | Congo
Accomplishments Since 1978

Since 1978 Mercy Ships has provided services and materials in developing nations valued at over $1 billion impacting more than 2.5 million direct beneficiaries.

- 2,516,000+ Direct Medical Beneficiaries
- 622,000+ Village Patients Treated with medical and dental procedures
- 79,000+ Life-Changing Surgical Procedures Performed
- 36,650+ Healthcare Professionals Trained in their field of expertise
- 5,875+ Healthcare Professionals Trained to train others
- 1,100+ Community Development Projects Completed
- 587 Port Visits
- 57 Nations Visited
Burn scars left Fandresena unable to grip crayons like other kids, but contracture release surgery has returned mobility to his hand.

Fandresena | age 10 | Madagascar
Partnering Together

**Corporate Donors**

“For 20 years, Johnson & Johnson has been partnering with Mercy Ships to make life-changing differences in the lives of people and communities worldwide. We share a common vision and commitment – to make healthcare accessible to every person, no matter where they live. Johnson & Johnson is proud to work hand in hand with Mercy Ships to transform individual lives through life-saving surgeries such as fistula repair as well as to build healthier communities long-term by training surgeons and healthcare professionals locally.”

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**Volunteers**

“This is nursing like nothing I've ever experienced. It's treatment of the entire person – not just seeing the diagnosis and problem. This is what I went into nursing to do. This is what got lost somewhere along the way. Somewhere in all the charting, liability insurance, stressful nurse-to-patient ratios, and a million tasks to do, I lost sight of the person in the bed in America, but I've rediscovered the beauty of nursing . . . in Africa. I can say, without a doubt, it is the best, most rewarding job I have ever had in my life.”

*Jenica Gammie*
Africa Mercy Ward Nurse
(USA)

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**From Local Observer to Full-Time Crew**

Paul Coker is a native of the West African nation of Sierra Leone. When he saw Mercy Ships sail into the port of Freetown in 1994, he had no idea that it represented the beginning of a lifetime calling. As he watched the crew of the floating hospital help his fellow countrymen, he often wondered what life onboard the ship was like.

Well, now he knows! Paul officially joined Mercy Ships in 1998 when it was serving the people of Guinea. He began as day-crew and is now a full-time crew member. He serves in the Engineering Department and loves the people he works with.

Paul says, “I strongly believe that the Engineering Department is a vital part of the ship functioning. We keep the lighting on, and we work as a team.”

---

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(USA)

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An Update on the New Ship

The new ship will have:

- Increased hospital size better suited to training
- Increased spacing between ward beds
- 40% larger ORs
- All pre/post-op activities will be onboard
- 45-bed Low-Care facility will be onboard
- 102 ward beds
- 7 ICU beds, and 3 full isolation/ICU beds

In late 2013, Mercy Ships signed a contract to purpose-build a new “Africa Mercy-class” hospital ship for Mercy Ships. The Atlantic Mercy (working title) will join the Africa Mercy in delivering hope and healing to the poor of Africa. Delivery from the shipyard is planned for late 2017, with its first field service scheduled for 2018.

Mercy Ships was honored to have several significant partnerships established with foundations, individuals, and corporate sponsors who have invested in the construction of this hospital ship.

Hans Nelson, an engineering student at LeTourneau University in Longview, Texas, volunteered a year of his time to construct a 3-D model of the new ship, using a 3D printer. The printing project used 22 pounds of plastic and required 450 man and machine hours. Once completed, the model was donated to Mercy Ships.

<table>
<thead>
<tr>
<th>Beds</th>
<th>Atlantic Mercy</th>
<th>Africa Mercy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Working Beds</td>
<td>458</td>
<td>367</td>
</tr>
<tr>
<td>Program Beds</td>
<td>260</td>
<td>190</td>
</tr>
<tr>
<td>Hospital Area</td>
<td>7,000m²</td>
<td>1,900m²</td>
</tr>
<tr>
<td>Ward Beds</td>
<td>105</td>
<td>78</td>
</tr>
<tr>
<td>Low-Care Beds</td>
<td>88</td>
<td>0</td>
</tr>
</tbody>
</table>

Highlights of the 2014 design work include:

- Conducting a series of tests on the hull form of the new ship. A scale model was constructed and tested in different tanks to verify the computer predictions and to optimize the propulsion system. The tests were successful and more testing will be done in May and June of 2015.
- Making significant headway in the architectural layout of cabins, public spaces, and hospital space.
- Visiting many different “makers” who will supply different components – for the purpose of vetting them for the list of approved Makers.

- Moving forward with the design of the HVAC (Heating, Ventilating, and Air Conditioning)
Our Hospital Ship
M/V Africa Mercy

Since her deployment in 2007, the Africa Mercy has participated in ten field services in sub-Saharan Africa – serving the countries of Liberia, Benin, Togo, South Africa, Sierra Leone, Guinea, and the Republic of Congo.
A patient with a maxillofacial tumor is prepared for a CT scan by a radiology technician and translator onboard the Africa Mercy.
2014 Field Service at a Glance

- **15,453** Direct Beneficiaries
- **1,778** Life-Changing Surgeries
- **728** Healthcare Professionals Trained
- **52** Trained in Nutritional Agriculture
- **416** Non-Healthcare Professionals Trained
- **2,555** Medical Consultations
- **12,597** Dental Procedures
- **1,034** Individuals from over 50 Nations, volunteered, serving over 669,793 Hours

*Bringing Hope and Healing to Those in Need.*
### General Surgical Projects

**Maxillofacial and Reconstructive Surgeries**

In the Republic of Congo and Madagascar, Mercy Ships worked in partnerships with the Ministry of Health, local physicians and other NGOs to provide surgeries. In onboard operating theaters, highly skilled volunteer surgeons performed free maxillofacial/reconstructive operations, general surgeries, and other specialized surgeries.

### A Story of Hope...

**What a Difference a Week Makes**

“I want to be a soldier, just like my grandfather,” declared seven-year-old Zakael. “I want to run fast.” But something stood in his way... a tennis ball-sized cyst that had been slowly growing since birth. His family couldn’t afford the costly surgery. With each passing year, the cyst grew, and hope faded a little more.

Then Zakael’s father heard that Mercy Ships was bringing its hospital ship to Madagascar. It contained state-of-the-art medical equipment, specialized surgeons, and other healthcare professionals. Friends warned him that “the foreigners would harm Zakael” and “they would never be seen or heard from again.” But he ignored the warnings and sold the family’s two treasures – a goose and a chicken – to pay for the two-day journey to the ship.

It was a great investment... it purchased a new life for Zakael. After his free surgery, a grinning Zakael and his delighted father headed home. The little boy’s life had been completely transformed in only one week!

And Zakael proudly wears the surgical scar just above his left collarbone. It is a symbol of where he has been and where he is going.

### Goals:

- To improve the quality of life for patients suffering from:
  - maxillofacial deformities
  - severe burns and other plastic reconstructive needs
  - pediatric congenital conditions
  - adult environmentally-and-occupationally-acquired conditions
- To build local healthcare capacity

### Results:

<table>
<thead>
<tr>
<th>1,153 Plastic Reconstructive Surgeries</th>
<th>347 General Surgeries, primarily Hernia Repairs</th>
<th>271 Maxillofacial Surgeries</th>
<th>155 Cleft Lip and Palate Surgeries</th>
<th>1 Surgeon Mentored in Maxillofacial Surgery</th>
</tr>
</thead>
</table>
Zakael smiles brightly now that the tennis ball-sized cyst that had been growing on his neck since birth is now gone, thanks to a free surgery he received onboard the Africa Mercy.
Orthopedic Project

Working in partnership with the Ministry of Health, local and international NGOs, and local medical providers, the Orthopedic Project helped to relieve the burden of orthopedic diseases and afflictions for children with little or no alternative hope. Surgical interventions focused on neglected or mismanaged orthopedic trauma, childhood musculoskeletal conditions like club feet, and some joint disease. Due to time constraints of the ship’s schedule, the focus is on pediatrics because the malleability of children’s bones makes recovery much quicker.

A Story of Hope...

Romino... The Attention-Grabber

Like most three-year-old boys, Romino loves to play in the dirt, kick soccer balls and get dirty. But those things were difficult because of his bowed legs. His parents knew they could never afford the treatment their son so desperately needed. Then they heard that Mercy Ships was coming to Madagascar, and they dared to hope.

Little Romino was an attention-grabber on the first day of patient screening. He didn’t let his bowed legs slow him down as he climbed up and down his mama’s back. Dressed in what resembled a safari outfit, he seemed destined for a life of adventure.

A free life-changing surgery straightened the little boy’s legs. The strong little guy shattered all timetables for recovery. When his casts were removed, the physical therapists found rocks, sand, sticks, and a few other unexpected items.

Now Romino is running, jumping, playing soccer, and even climbing trees. His dad said, “My son has straight legs again . . . He will have a chance to be just like the other kids. Thank you!”

Goals:

- To improve the quality of life for children suffering from:
  - orthopedic deformities
  - neglected orthopedic trauma
- To build local healthcare capacity

Results:

- 55 Orthopedic Surgeries
- 18 Patients Treated for Club Foot
- 1 Surgeon Mentored in Orthopedic Practices
Mercy Vision Project

The Mercy Vision program addressed surgical and medical eye needs of the people in the Republic of Congo and Madagascar. The primary emphasis of surgical intervention was on reduction of blindness as a result of cataracts.

A special “Celebration of Sight,” held every two to four weeks in the Republic of Congo, highlighted the triumphs of each patient.

A Story of Hope...

From the moment they met on the Africa Mercy’s dock in Pointe Noire, in the Republic of Congo, Dreige and Eddy, both 14 years old, were inseparable. Can you imagine a boyhood without soccer matches, trees to climb or clouds to watch? The two boys were robbed of these simple delights due to preventable blindness caused by cataracts.

But, after a lifetime of blindness, it took only 20 minutes for each boy to have his sight restored by the skilled hands of volunteer ophthalmologists. The moment the bandages were removed, the two friends saw the world for the first time!

A few weeks later, they sat in the shade of a baobab tree. They talked about the birds in the sky and all the other things they could now see. Then they grabbed a ball and began to play the universal game of “keep-away” on the sandy lot. Soon, children from the neighborhood joined in, and a full-scale match ensued.

The miracle of these boys finally being able to be . . . well, just boys . . . is breathtaking. A simple cataract surgery gave them back the joy of boyhood.

Goals:

✚ To improve the quality of life for children suffering from:
  • cataracts
  • pterygium
  • other eye problems requiring surgical intervention
  • problems requiring non-surgical care: allergy, infection, injury, and pain
✚ To build local healthcare capacity

Results:

6,259 Eye Patients Evaluated/Consultations
759 Eye Surgeries
1,574 Reading Glasses Distributed
1,464 Sunglasses Distributed
62 Prescription Glasses Distributed
12 Day-Crew/Volunteers Mentored in Eye Care
10 Visual Care Surgeons and Nurses Trained
2 Buildings Renovated for Eye Care Use
Once blind, now both Dreige and Eddy can see to play soccer and participate in normal activities of other children their age thanks to a free surgery on the *Africa Mercy*. 
Celebrating the start of a healed, fresh new beginning, ladies from Madagascar pose for a fun photo shoot during their post-surgery dress ceremony.
Women’s Health
Surgical Project

Obstetric fistulas are caused by unrelieved, obstructed labor in which the child is usually stillborn. As a result of this childbirth injury, the woman becomes incontinent. Mercy Ships provides reconstructive surgeries, restoring the lives of women who are often ostracized by their families and communities.

Our Madagascar Advance Team was surprised to discover that 50,000 women were on a waiting list for corrective surgery to repair an obstetric fistula. This need has greatly influenced our operating room schedule for Madagascar 2015/2016, during which we plan to have surgeries for 36 weeks.

A Story of Hope...

Gisele

Since the day she went into labor with her first child, Gisele’s life was shaped by shoulds. She “should” have delivered normally. When she did not, she should have had emergency obstetric care. She “should” have become a mom.

Due to the trauma of the obstructed labor, she developed a condition called obstetric fistula. For 20 years, Gisele lived with a steady stream of urine trickling down her legs. Her husband abandoned her, saying, “With you, I am wasting my time.”

It was not until she found herself sitting on a Mercy Ships hospital bed waiting for surgery that she allowed herself to hope.

When it comes time to discharge fistula patients, the hospital throws a going-away party called a Dress Ceremony. Each patient is presented with a new dress. After the celebration, Gisele walked down the dock. No longer a victim of shoulds, she held her head high and took her first steps back into society.

Goals:

+ To improve the quality of life for patients suffering from:
  - obstetric fistula
  - prolapse
  - other gynecological conditions
+ To build local healthcare capacity

Results:

76 Gynecologic Corrective Surgeries

16 Midwives and Obstetricians Trained

1 Surgeon Mentored in Obstetric Practices
The HOPE Center is a non-medical facility that supports the hospital onboard the *Africa Mercy*. Its aim is to free up precious bed space in the hospital ward on the ship, enabling more life-changing surgeries to take place. Our patients and caregivers usually come from the provinces and stay with us after their surgery until no further medical intervention is required. The HOPE Center provides housing for patients and caregivers in a secure location near the ship. After surgery, it offers a safe and clean environment that promotes effective recovery, while maintaining easy access to the ship for follow-up care. It provides a warm, welcoming atmosphere where patients can feel relaxed and at home.

**Goals:**

+ To optimize the capacity of hospital surgical outputs by improving the movement of patients in and out of the ward.
+ To increase medical infrastructure by providing a renovated building for use after the ship leaves port.

**Results:**

+ In the Republic of Congo, renovated a school building at the Caritas medical compound for use as a safe, secure, and hygienic location for patients and caregivers.
+ In Madagascar, renovated a wing at Centre Hospitalier Universitaire Toamasina (CHUT) for use as our largest ever HOPE Center.
HOPE Center volunteer staff are surrounded by children recovering from orthopedic and plastic surgery.
Dental Project

The projects in the Republic of Congo and Madagascar addressed dental needs, provided preventative and restorative treatments, and provided basic oral health education at the dental clinic and in primary schools.

Local workers (day-crew) serve alongside the dental team, assisting with language translation and other tasks. They learn skills and technical competencies, helping to increase the in-country knowledge base of oral healthcare.

Goals:

✚ To reduce the incidence of dental disease by providing:
  • treatments such as restorations, extractions and cleaning
  • severe burns and other plastic reconstructive needs
  • dental education

✚ To build local healthcare capacity

Results:

12,597 Dental Procedures
5,062 Dental Patients
5,088 Educated in Oral Health
11 Day-Crew Trained in Assisting & Sterilizing
2 Buildings Renovated for use as a Dental Clinic
The WHO Safe Surgery Checklist

One course offered was the WHO Safe Surgery Checklist. It is a simple, low-cost tool designed to facilitate teamwork and communication, and it helps healthcare professionals perform six essential safety steps for every operation. For the local hospital, the only piece of the checklist that has any financial cost is the use of a pulse oximeter. Therefore, leaders from various surgical and public health organizations founded Lifebox, a charitable organization with the goal of putting a pulse oximeter in every operating room in the world.

Surgery has been described as “the neglected stepchild of global health.” Millions of lives are lost each year because they lack access to surgical care. Up to 56 million people are in need of surgery in Africa alone. It has been estimated that there is a shortage of 1 million healthcare workers in sub-Saharan Africa alone, and in rural Africa there can be as few as one fully trained surgeon per 2.5 million people.

(from a study entitled “Health priorities post-2015: Surgery must feature on the priority health agenda for the 15 years after 2015” by Reshamwalla, Kessler, and Wilson)

Mercy Ships Medical Capacity-Building Programs foster transformational development within the healthcare structure of the host nation. Healthcare Education Projects have been specifically developed to impart knowledge and skills, while modeling and encouraging compassion and a professional work ethic. These projects incorporate one-on-one mentoring opportunities, internationally recognized courses for groups, and structured observation in the Africa Mercy hospital.

Building Medical Capacity—through Education

Goal:

+ To impart knowledge, skills, and a compassionate and professional attitude in individuals in order to affect transformational development.

“We have learned basic principles that some of us have never before received.”

Participant Basic Surgical Skills Course (right)

The WHO Safe Surgery Checklist

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Building Medical Capacity
—through Education
Healthcare Providers Trained through Courses:

104 "SAFE" Pediatric Anesthesia (Uganda)
16 Midwifery Practices (Madagascar)
82 Disease Prevention and Infection Control (Congo)
53 Newborn Resuscitation Courses for Nurses (Congo)
71 WHO Safe Surgery Checklist (Congo and Madagascar)
74 "SAFE" Obstetric Anesthesia (Congo and Madagascar)
15 Palliative Care Follow-Up Training (Guinea)
15 Basic Surgical Skills Care (Madagascar)
15 *In partnership with Medical and Surgical Services Institute (MSSI) of Ghana and funded by Johnson & Johnson
26 Primary Trauma Care (Congo)
17 Palliative Care (Congo)
12 Biomedical Technician 21-Week Training Course (Congo)
12 Introduction to Ponseti Course (Madagascar)
46 Ponseti Method Training Workshop (Guinea)

Healthcare Providers Mentored:

532 Participants – Mental Illness and Trauma (Guinea, Benin, South Africa, and Togo)
4 Anesthetists (onboard the Africa Mercy)
1 Ophthalmic Technician (onboard the Africa Mercy)
13 Ward Nurses (onboard the Africa Mercy)
31 Sterile Processing Technicians (onboard the Africa Mercy)
2 Operating Room Nurses (onboard the Africa Mercy)
1 Maxillofacial Surgeon (onboard the Africa Mercy)
1 Orthopedic Surgeon (onboard the Africa Mercy)
93 Children’s Trauma Healing Workshop / Follow Up (Guinea, South Africa, and Togo)
1 Surgeon Mentored in Obstetric Fistula Surgery (onboard the Africa Mercy)
1 Doctor Mentored (Uganda)
Non-Medical Training

Leadership Courses

Goal:

✚ To encourage community leadership to practice servant leadership and a whole-person perspective in their interactions with others.

✚ To empower community leadership to contribute to the development of their respective communities.

Results:

416 Community Leaders Trained (Republic of Congo)

In partnership with Samaritan Strategy of Ghana, Mercy Ships held leadership courses in the Republic of Congo. Participants included community leaders and directors of the major hospitals. Follow-up sessions were also provided.
Nutritional Agriculture

Food for Life Course

Good nutrition is essential to good health. The Mercy Ships Nutritional Agriculture Course trains and mentors agriculturalists from local NGOs. The training consists of two main components: a 19-to-21-week course followed by follow-up assistance as the participants return to their respective NGO sites to train others. As the training spreads, food supplies are increased, diets are improved, and people are healthier!

A Story of Hope...

Gastel Transforms Bananas

Gastel is an energetic, intelligent young woman who stood out as one of the top trainees in the Republic of Congo. She was instrumental in making the Banana Transformation Project a big success. And she caught the attention of the Ministry of Agriculture. Now she is a trainer for banana transformation in all of The Republic of Congo. She also had the opportunity to teach the process in Italy. She is working toward developing her own NGO in the Pointe Noire district, where she will continue to teach innovative Nutritional Agriculture concepts to the people of her country.

Goal:

+ To improve food security in the Republic of Congo and in Madagascar by increasing the farming capacity of partner NGOs.

Results:

25 Trainers Trained in Nutritional Agriculture (Congo)

27 Trainers Trained in Nutritional Agriculture (Madagascar)
NOTE: After the planned field service to Guinea was postponed, Benin was chosen as the field service site. However, due to the spread of the Ebola outbreak, that field service also had to be postponed. This decision was made in an abundance of caution for the safety of potential patients and crew onboard the Africa Mercy. As a result, the renovated structures were not used as initially intended, but were handed over directly to the Ministry of Health to improve its capacity to deliver quality healthcare.
Infrastructure Development

Mercy Ships infrastructure improvement projects include renovations at local hospitals and clinics. These updated facilities provide an excellent environment for offering medical services while the ship is in-country and after the ship leaves port. In 2014, buildings were renovated for the current field service in Madagascar, for a future field service in Benin, and for a partner in Guinea.

*Madagascar Renovations*
- A wing of Centre Hospitalier Universitaire Toamasina (CHUT) to serve as the Mercy Ships HOPE Center and as a facility for the Mercy Ships Dental Clinic.
- A building at Hospital Kelly, a local clinic managed by the Ministry of Health, for use by the Mercy Ships Ophthalmic Technical Team.

*Guinea Renovations*
- A local eye clinic and ophthalmic training center operated by a partner organization, Diploma of Specialized Higher Studies of Ophthalmology (DESSO), to train eye doctors and nurses. Existing student dormitory rooms were converted to private wards, the structure’s top level was finished to provide student housing and classrooms, and the overall structure of the facility was improved.

*Benin Renovations*
- A building at The Centre de Santé de Gbegamey for future use by the Mercy Ships Eye Clinic. The medical facility was returned to the Ministry of Health for use as a clinic.
- The Missessin Maternity Clinic for use as the HOPE Center in a future field service. The facility was returned to the Ministry of Health for use as a maternity clinic.
- The Maternity Clinic Zogbo for use as the Dental Clinic in a future field service. The facility was returned to the Ministry of Health for use as a maternity clinic.
Goals:

- To show the love of God by giving practical care and support to individuals and families suffering from terminal illness.

Results:

- 77 Home Visits
- 19 Palliative Care Patients
- 17 Nurses Trained
- 59 Family Trained in Palliative Care/Wound Care

Palliative Care

Many who seek medical help from Mercy Ships are not eligible candidates for surgery because of inoperable and often terminal conditions. These people are often rejected by their communities because local cultures view these conditions as a curse.

The Palliative Care Team reaches out to patients and their families, providing in-home visits to encourage them, provision of pain relief medications, education for caregivers, dressings for wound care, and counseling for patients and caregivers.
Members of the Palliative Care team make a home visit to console Mene and his family about his heart disease.
Play therapy aids the recuperation process of a young patient (above). Patients and their caregivers participate in the African-led worship held in the wards on Sunday mornings (right).
Hospital Chaplaincy

The Hospital Chaplaincy Team facilitates counseling sessions for patients and their caregivers to address spiritual, emotional, psychological, and social issues. Worship services and meditation time offer spiritual enrichment opportunities, while mind-stimulating activities include play therapy, as well as arts and crafts projects.

Goals:
+ To strengthen the ability of Mercy Ships to affect whole-person care, focusing on patients’ spiritual, social, psychological, emotional and physical needs.

Results:
1,000 One-on-one Counseling Sessions for Patients and Caregivers
247 Bibles in Malagasy or French Provided at Request of Patients
9 Day-Crew Trained
# Statements of Financial Position  
December 31, 2014

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2014 Total</th>
<th>2013 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$47,673,513</td>
<td>$43,908,620</td>
</tr>
<tr>
<td>Cash held for others-ship bank</td>
<td>1,467,849</td>
<td>1,313,947</td>
</tr>
<tr>
<td>Accounts receivable–net</td>
<td>840,792</td>
<td>475,270</td>
</tr>
<tr>
<td>Pledges receivable–net</td>
<td>18,339,627</td>
<td>2,913,338</td>
</tr>
<tr>
<td>Inventory</td>
<td>3,818,767</td>
<td>3,573,632</td>
</tr>
<tr>
<td>Other assets and surrender value of life insurance</td>
<td>164,428</td>
<td>147,004</td>
</tr>
<tr>
<td>Prepaid expenses and advances</td>
<td>224,971</td>
<td>270,742</td>
</tr>
<tr>
<td>Property and equipment–net</td>
<td>61,698,985</td>
<td>51,943,227</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$134,228,932</strong></td>
<td><strong>$104,545,780</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2014 Total</th>
<th>2013 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$4,119,463</td>
<td>$2,780,100</td>
</tr>
<tr>
<td>Ship bank payable</td>
<td>849,880</td>
<td>633,037</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>707,914</td>
<td>84,032</td>
</tr>
<tr>
<td>Notes payable</td>
<td>3,979,631</td>
<td>5,896,490</td>
</tr>
<tr>
<td>Capital lease obligation</td>
<td>1,474,370</td>
<td>1,584,569</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>11,131,258</td>
<td>10,978,228</td>
</tr>
</tbody>
</table>

| Net assets | | |
| Unrestricted | 72,324,506 | 58,881,801 |
| Temporarily restricted | 50,401,168 | 34,543,751 |
| Permanently restricted | 372,000 | 142,000 |
| **Total net assets** | **123,097,674** | **93,567,552** |

**Total Liabilities and Net Assets**  
$134,228,932  
$104,545,780
Statements of Activities  For the Year Ended December 31, 2014

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2014 Total</th>
<th>2013 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUPPORT AND REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$32,433,056</td>
<td>$32,783,646</td>
<td>$230,000</td>
<td>$65,466,702</td>
</tr>
<tr>
<td>Contributions for staff support</td>
<td>4,610,804</td>
<td>-</td>
<td>-</td>
<td>4,610,804</td>
</tr>
<tr>
<td>Gift-in-kind contributions</td>
<td>4,793,211</td>
<td>-</td>
<td>-</td>
<td>4,793,211</td>
</tr>
<tr>
<td>Contributed services</td>
<td>15,790,787</td>
<td>-</td>
<td>-</td>
<td>15,790,787</td>
</tr>
<tr>
<td>Fee revenue</td>
<td>1,628,746</td>
<td>-</td>
<td>-</td>
<td>1,628,746</td>
</tr>
<tr>
<td>Sales and other revenue</td>
<td>1,718,055</td>
<td>8,050</td>
<td>-</td>
<td>1,726,105</td>
</tr>
<tr>
<td>Loss from translation adjustments</td>
<td>(15,232)</td>
<td>-</td>
<td>-</td>
<td>(15,232)</td>
</tr>
<tr>
<td>Gain on sale of property and equipment</td>
<td>25,131</td>
<td>-</td>
<td>-</td>
<td>25,131</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>60,984,558</td>
<td>32,791,696</td>
<td>230,000</td>
<td>94,006,254</td>
</tr>
</tbody>
</table>

| **NET ASSETS RELEASED** | | | | |
| Purpose restrictions | 16,934,279 | (16,934,279) | - | - | - |

| **EXPENSES** | | | | |
| Program services | | | | |
| Ship and field operations | 48,563,099 | - | - | 48,563,099 | 42,429,835 |
| Supporting activities: | | | | |
| General and administrative | 5,564,231 | - | - | 5,564,231 | 4,755,439 |
| Fundraising | 9,041,767 | - | - | 9,041,767 | 5,880,588 |
| **Total supporting activities** | 14,605,998 | - | - | 14,605,998 | 10,736,027 |
| Total expenses | 63,169,097 | - | - | 63,169,097 | 53,165,862 |

<p>| Change in Net Assets Before Change in Cumulative Translation Adjustments | 14,749,740 | 15,857,417 | 230,000 | 30,837,157 | 33,214,167 |
| Cumulative Translation Adjustments | (1,307,035) | - | - | (1,307,035) | 409,352 |
| Change in Net Assets | 13,442,705 | 15,857,417 | 230,000 | 29,530,122 | 33,623,519 |
| Net Assets, Beginning of Year | 58,881,801 | 34,543,751 | 142,000 | 93,567,552 | 59,944,033 |
| Net Assets, End of Year | 72,324,506 | 50,401,168 | $372,000 | $123,097,674 | $93,567,552 |</p>
<table>
<thead>
<tr>
<th>Statement</th>
<th>2014 Total</th>
<th>2013 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$29,530,122</td>
<td>$33,623,519</td>
</tr>
<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by operating activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>3,617,652</td>
<td>3,574,566</td>
</tr>
<tr>
<td>Gain on sale of property and equipment</td>
<td>(22,829)</td>
<td>(99,549)</td>
</tr>
<tr>
<td>Gain from translation adjustment</td>
<td>(364,239)</td>
<td>(220,522)</td>
</tr>
<tr>
<td>Change in operating assets and liabilities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts receivable–net</td>
<td>(365,522)</td>
<td>(19,325)</td>
</tr>
<tr>
<td>Pledges receivable–net</td>
<td>(15,426,289)</td>
<td>(2,913,338)</td>
</tr>
<tr>
<td>Inventory</td>
<td>(245,135)</td>
<td>(1,048,152)</td>
</tr>
<tr>
<td>Other assets and surrender value of life insurance</td>
<td>(17,424)</td>
<td>34,130</td>
</tr>
<tr>
<td>Prepaid expenses and advances</td>
<td>45,771</td>
<td>16,523</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>1,339,363</td>
<td>690,191</td>
</tr>
<tr>
<td>Ship bank payable</td>
<td>216,843</td>
<td>46,860</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>623,882</td>
<td>(282,791)</td>
</tr>
<tr>
<td>Net cash Provided by Operating Activities</td>
<td>18,932,195</td>
<td>33,402,112</td>
</tr>
<tr>
<td>Proceeds from sale of property and equipment</td>
<td>22,829</td>
<td>100,944</td>
</tr>
<tr>
<td>Purchases of property and equipment</td>
<td>(13,637,956)</td>
<td>(1,675,106)</td>
</tr>
<tr>
<td>Net Cash Used by Investing Activities</td>
<td>(13,615,127)</td>
<td>(1,574,162)</td>
</tr>
<tr>
<td>Proceeds from notes payable</td>
<td>-</td>
<td>40,086</td>
</tr>
<tr>
<td>Payments on notes payable</td>
<td>(1,351,891)</td>
<td>(1,370,863)</td>
</tr>
<tr>
<td>Payments on capital lease obligations</td>
<td>(46,382)</td>
<td>(42,688)</td>
</tr>
<tr>
<td>Net Cash Used by Financing Activities</td>
<td>(1,398,273)</td>
<td>(1,373,465)</td>
</tr>
<tr>
<td>Increase in Cash and Cash Equivalents</td>
<td>3,918,795</td>
<td>30,454,485</td>
</tr>
<tr>
<td>Cash and Cash Equivalents and Ship Bank, Beginning of Year</td>
<td>45,222,567</td>
<td>14,768,082</td>
</tr>
<tr>
<td>Cash and Cash Equivalents and Ship Bank, End of Year</td>
<td>$49,141,362</td>
<td>$45,222,567</td>
</tr>
<tr>
<td>SUPPLEMENTAL DISCLOSURE:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash paid for interest</td>
<td>$199,258</td>
<td>$217,322</td>
</tr>
</tbody>
</table>
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Françoise André*
Paudex, Switzerland

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Mercy Ships
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Professor of Economics
Taradeau, France

* Executive Committee Member

Bringing Hope and Healing...
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**International Operations Center**  
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Garden Valley, TX 75771-2020  
USA  
www.mercyships.org

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**A Special Tribute to Charles Towers**

Mercy Ships pays tribute to the memory of Charles (Charlie) Towers, lifetime member of the International Board of Directors. He was a faithful friend and ardent supporter. Charlie passed away on April 30, 2015, at the age of 91. His life exemplified generosity, leadership, and philanthropy.